Breakthrough Management in Process Industry

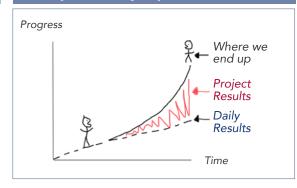




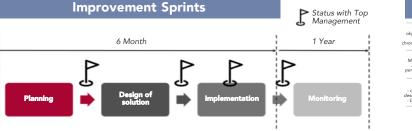
Breakthrough Kaizen Audit



Project vs Daily Improvement Vision



PICTURES AFTER



Scope objectives Team chronogram	Project Name			PDCA		
	Opportunities analysis • Gap ana		9	P	D C	
Meetings agenda periodicity	Opportunia - Gap analysis - shikawa - shikawa - SWhy's - Pareto - Waterfall - TFM - Etc.		9			
KPI - detailed description - baseline				KPI evolution		
	Initiatives / Tests	Action Plan	_		_	

Proj. Portfolio Benefit Tracking



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Problem

- Variability in achieved results between similar projects
- Inability to unblock projects due to decision making dependency
- Lack of communication of solutions implemented and results obtained

Root causes

- Different project approach according to different leaders
- No standard for escalation of problems/decisions needed
- Each project developed without knowledge of other ongoing projects

Solution approach

- Structured improvement sprints with 6 months cycles for planning, design of solutions and implementation. Between each phase and during the implementation section, status updates with top management are organised. Implementation is followed by one year of monitoring
- Standard Project Board guides project teams through a standard implementation approach and serves as a communication tool to all stakeholders
- **Project Portfolio Benefit Tracking** brings together all ongoing projects for a visual check on KPI results and aids in decision making

Benefits

Savings 300 £/year from projects implemented